

HORIZONTE 2020: ORIENTACIÓN DEL NUEVO PROGRAMA DE TRABAJO 2018/2019

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SOST-CDTI, OFICINA DE CDTI EN BRUSELAS***

SOST

SOST-CDTI, Spanish Office for Science & Technology

SOST hoy...

- En 1994 se firma del convenio marco entre la **CICYT** y el CDTI para la creación de la “Oficina Española de Ciencia y Tecnología” en Bruselas → **Actualmente, SOST es la oficina de CDTI en Bruselas.**
- SOST está en primera línea de lo que acontece en temas de I+D+i europeos y ofrece, **asesoramiento, información, opinión, apoyo logístico, lobby y formación** tanto a CDTI, como a la Comunidad Científico-Tecnológica española (Empresas, OPIs Universidades, Fundaciones, Parques Tecnológicos, Centros Tecnológicos, etc.)
- Aunque SOST-CDTI se **centra en H2020**, también se monitorizan otros programas Europeos sinérgicos.



SOST-CDTI, Spanish Office for Science & Technology

Servicios de SOST-CDTI...

- Apoyo técnico/temático a los representantes y NCPs de H2020
- Facilita los contactos con los diferentes servicios de la Comisión Europea y stakeholders
- Orienta a participantes en temas legales y financieros (reglas de participación, contratos de Subvención y de consorcio, IPR, etc.), así como en temas científicos técnicos de participación en RS & LEIT.
- Actúa como enlace con las Delegaciones de las CCAA en Bruselas para temas de I+D+i y es miembro de la red informal de entidades de C&T homólogas europeas denominada IGLO (Presidencia en 2015-2016)
- Organiza el Programa de especialización de gestores europeos en I+D+i
- En la segunda mitad de 2015 ha lanzado el **programa de estancias temporales en SOST para entidades españolas**

Programa de gestores SOST, Programa CAPGES

Programa de apoyo para el posicionamiento de entidades españolas participantes en programas e iniciativas Europeas de I+D+i (principalmente relacionadas con H2020).



Lo que SÍ es el programa de especialización

- ✓ Es un **programa de estrategia de participación y posicionamiento** de entidades/organizaciones españolas públicas y privadas en el programa H2020 y sus diferentes iniciativas (principalmente las relacionadas con Retos Sociales & Liderazgo Industrial).
- ✓ Es un programa de **especialización de un recurso humano altamente cualificado** en conocimiento del entorno europeo de la I+D+i

Lo que NO es el programa de especialización

- Ø **NO es un curso de formación** sobre programas europeos
- Ø **NO está dirigido a entidades noveles** o con poco recorrido en FP7-Cooperación y H2020.

Participar en Europa...

Porqué (o no) un proyecto europeo de I+D+i?

Un proyecto europeo de investigación aplicada en H2020 (no básica) o de innovación se puede plantear porque:

- A nivel europeo/global se detectan unas necesidades, se visualiza una oportunidad de mercado **a medio plazo** y se quiere ser competitivo mejorando un producto/servicio a través de la I+D+i.
- Queremos establecer relación con los principales stakeholders de ese sector a nivel europeo/global. → Queremos cultivar/ampliar nuestro **networking** y **compartir** conocimiento y recursos.

[...]



Porqué (o no) un proyecto europeo de I+D+i?

No obstante, a veces el sector privado puede

1. Tener **urgencia** en mejorar su producto/servicio (corto plazo) porque ya ha detectado su nicho de mercado.
2. Querer la **exclusiva** de las claves de la innovación y mejora de su producto/servicio...

... En estos casos, entonces la mejor herramienta NO es un proyecto de I+D+i europeo sino **otro tipo de instrumento financiero**, i.e., un crédito para la innovación.

*ATENCIÓN: Con el **instrumento PYME** y con el esquema **Fast Track to Innovation (FTI)**, la tendencia podría cambiar...



Filosofía H2020 de los proyectos europeos de I+D+i...

Es necesario tener una **estrategia** a nivel de dirección de la entidad (priorizar líneas, establecer objetivos y destinar recursos propios) porque en el nuevo programa de I+D+i europeo, H2020,

1. Se evalua la **capacidad operativa del partner** para llevar a cabo las tareas indicadas. → Es necesario tener esas capacidades ANTES de la consecución del proyecto y NO como consecuencia de la ayuda (el proyecto puede ayudar a completar).
2. Se debe tener una **visión** de qué es lo que se quiere hacer con los resultados obtenidos de la I+D+i → Orientación a resultados, impacto & transferencia

El proyecto es sólo una « ayuda » a algo que se quiere hacer de todos modos... → siempre hay co-financiación!

**Unas palabras sobre las
orientaciones en I+D+i en
Europa...**

De dónde viene H2020? Estrategia Europa-2020...

Ya en 2010 la EC apuntó una serie de retos/desafíos...

- Recuperación económica,
- Creación de empleo,
- Educación, movilidad & nuevas capacidades,
- Lucha contra la pobreza,
- Mejora de la competitividad Industrial,
- Cambio Climático & recursos naturales...



Objetivos de la estrategia Europe-2020...

- Empleo:**
 - 75% de personas entre 20 y 60 años de edad
- Inversión en I+D**
 - 3% del PIB
- Cambio climático/energía**
 - Emisiones de gas efecto invernadero 20% (ó 30%) inferior al valor en 1990
 - 20% de la energía producido por renovables
 - 20% de aumento en la eficacia de la energía
- Educación**
 - Reducción por debajo del 10% de la tasa de abandono escolar
 - Alcanzar como mínimo el 40% de personas entre 30 y 34 años de edad que completen educación de tercer nivel
- Pobreza y exclusión social**
 - Disminuir en 20 millones el número de personas ya pobres y excluidas socialmente o con riesgo de caer en la pobreza y en la exclusión social.

Cómo atacar los retos/desafíos? Flagship Initiatives...

□ Crecimiento Inteligente

- Agenda digital para Europa
http://ec.europa.eu/information_society/digital-agenda/index_en.htm
- Unión por la Innovación http://ec.europa.eu/research/innovation-union/index_en.cfm
- Juventud en movimiento
http://ec.europa.eu/youthonthemove/index_en.htm

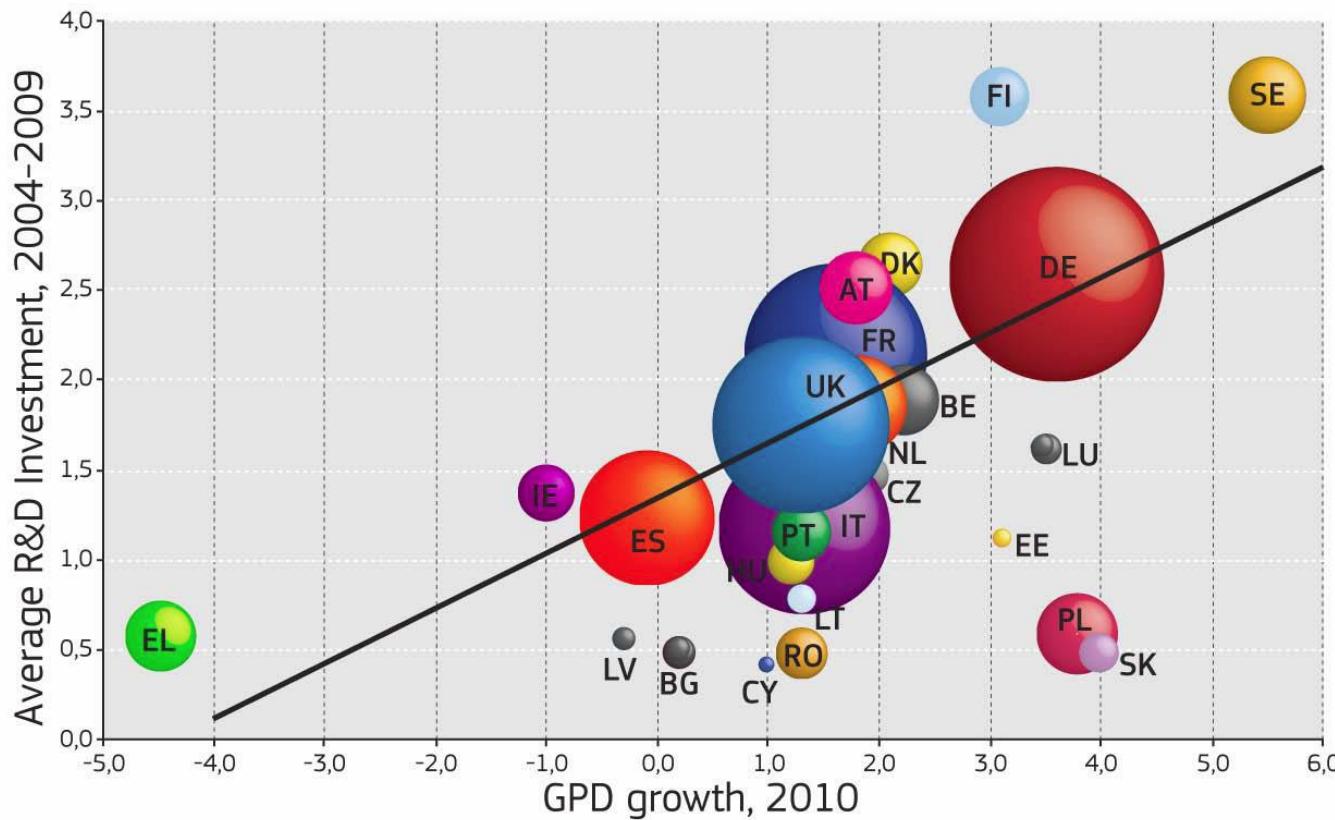
□ Crecimiento Sostenible

- Una Europa que utilice eficazmente sus recursos
http://ec.europa.eu/resource-efficient-europe/index_en.htm
- Política industrial para la era de la mundialización
http://ec.europa.eu/enterprise/policies/industrial-competitiveness/industrial-policy/index_en.htm

□ Crecimiento Inclusivo

- Una agenda de nuevas cualificaciones y empleos
<http://ec.europa.eu/social/main.jsp?langId=es&catId=958>
- Plataforma europea contra la pobreza
<http://ec.europa.eu/social/main.jsp?catId=961&langId=es>

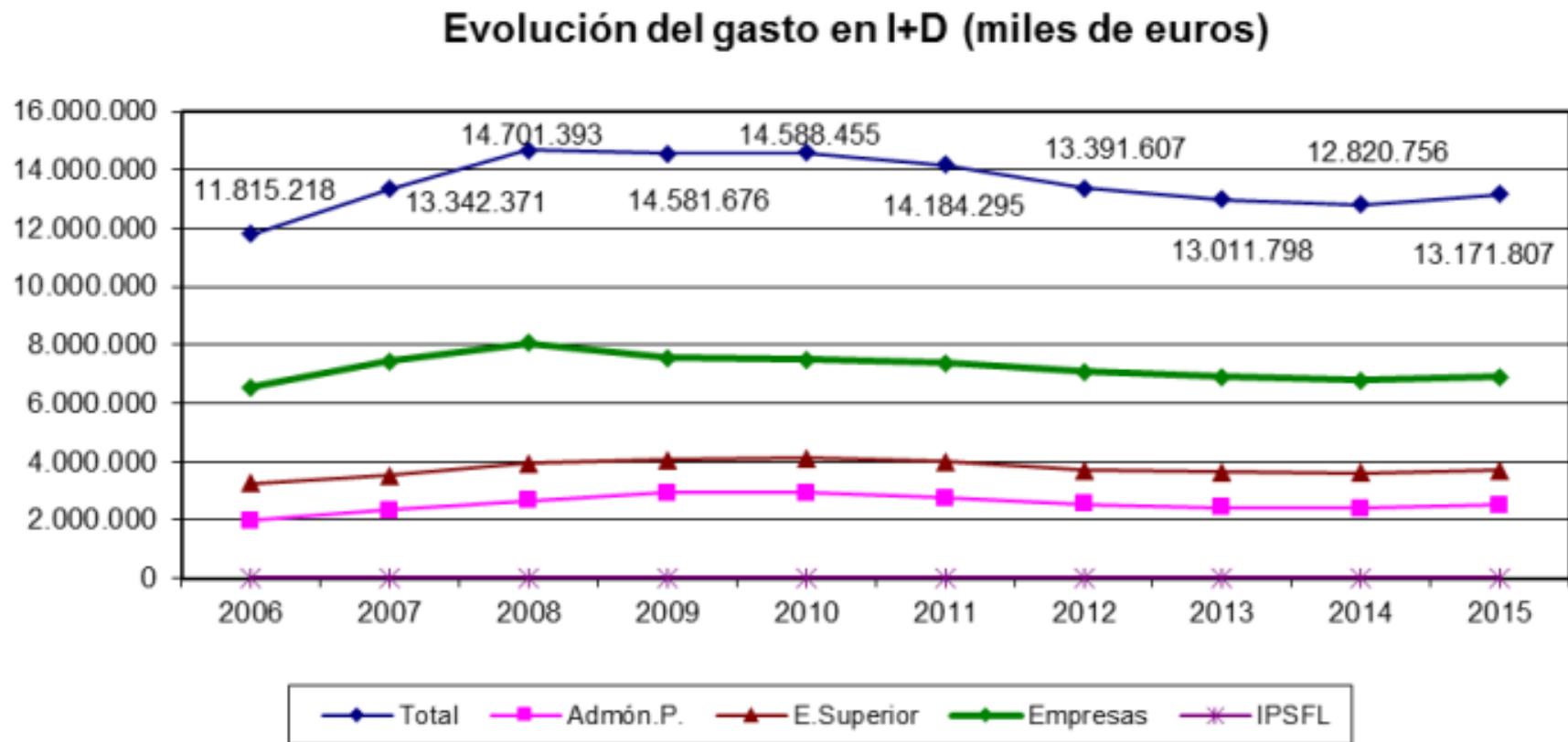
Sobre la economía del conocimiento... Competitividad y gasto I+D



El aumento **en inversión en I+D+i** es ALGUNO de los factores de apoyo al crecimiento económico (y a la salida de la crisis → Economía basada en el conocimiento y valor añadido EU), PERO no el único.

Algunos datos previos...

Caso particular de España en cuanto a gasto I+D



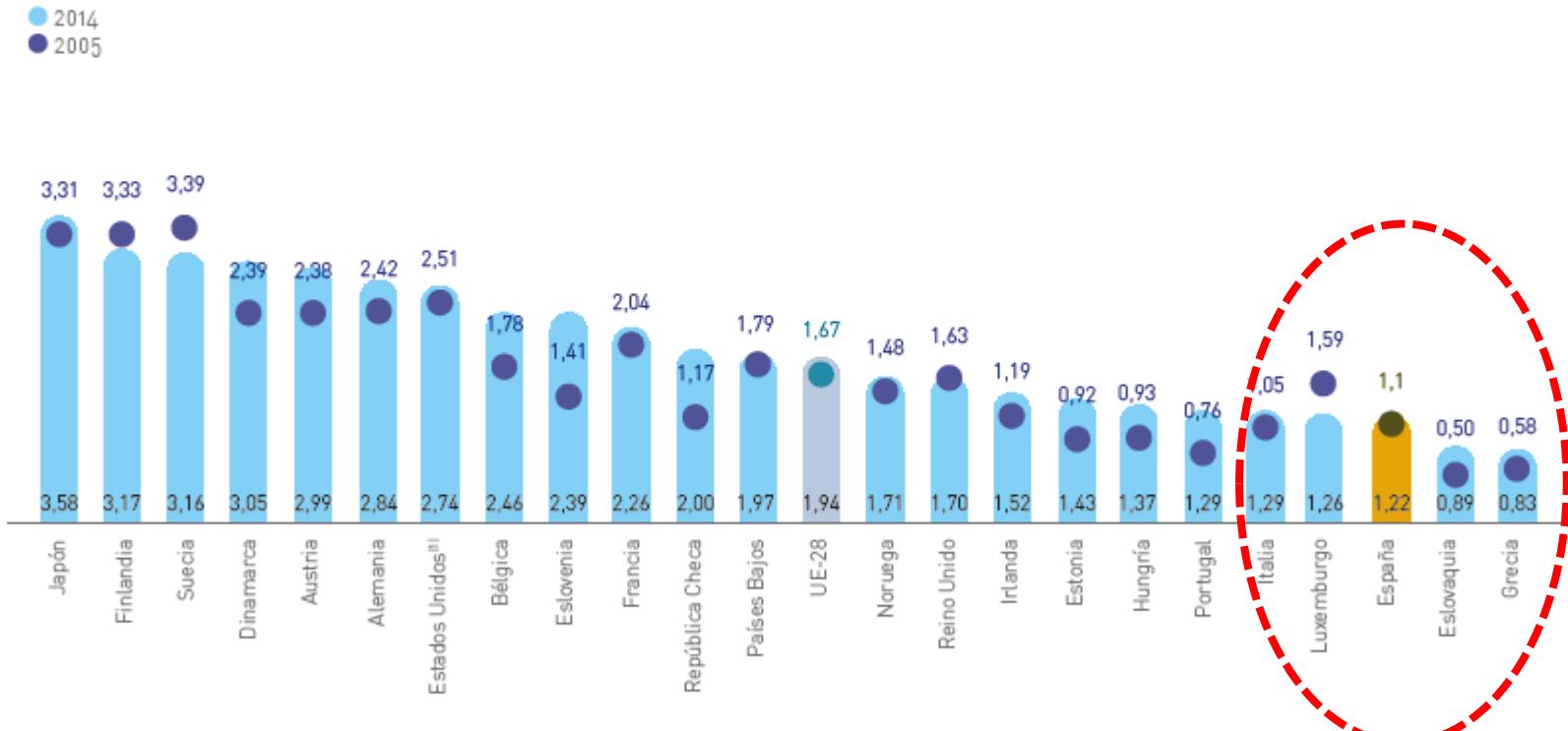
Ver “[Indicadores del Sistema Español de Ciencia, Tecnología e Innovación](#)”, Oct-2016

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Caso particular de España en cuanto a gasto I+D

RECURSOS DESTINADOS A I+D EN LOS PAÍSES DE LA OCDE. 2005-2014

Gastos en I+D como porcentaje del PIB



(1) Dato de 2013.

Fuente: OCDE, Principales Indicadores de Ciencia y Tecnología.

Ver "[Indicadores del Sistema Español de Ciencia, Tecnología e Innovación](#)", Oct-2016

Algunos datos previos...

Caso particular de España en cuanto a gasto I+D

GASTOS INTERNOS TOTALES EN I+D POR COMUNIDADES AUTÓNOMAS.
2005-2014

Euros por número de habitantes

Comunidades autónomas	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Andalucía	134,7	153,2	183,6	188,4	191,4	208,0	197,4	176,6	175,4	174,7
Aragón	175,1	205,3	226,7	263,7	275,9	278,5	239,6	233,3	223,4	226,4
Asturias (Principado de)	129,7	176,8	198,2	213,8	210,1	221,3	202,9	183,0	172,8	162,8
Baleares (Illes)	64,4	71,6	84,7	92,1	92,6	101,5	87,5	81,4	78,2	76,2
Canarias	114,2	132,4	135,6	133,8	117,4	124,4	117,2	101,1	96,3	91,1
Cantabria	92,4	173,9	205,2	242,3	254,0	267,7	239,7	213,4	187,0	173,7
Castilla y León	175,5	204,3	245,5	290,6	247,1	238,9	226,0	244,4	211,9	212,0
Castilla-La Mancha	66,8	80,2	106,8	129,6	114,6	122,1	123,3	109,8	96,7	93,4
Cataluña	331,5	369,4	402,2	445,5	441,0	431,6	413,6	399,0	397,7	397,0
Comunitat Valenciana	187,6	192,8	200,8	224,5	224,8	216,7	208,8	201,6	201,0	204,4
Extremadura	96,3	108,8	118,8	143,3	141,0	137,9	130,3	116,5	118,0	106,1
Galicia	148,8	164,5	202,3	211,7	189,3	191,8	189,9	176,4	170,2	174,2
Madrid (Comunidad de)	492,7	569,0	582,5	619,4	613,7	603,8	587,1	534,3	537,3	519,4
Murcia (Región de)	127,4	140,8	176,2	170,1	166,7	175,9	160,2	155,9	153,8	159,7
Navarra (Comunidad Foral)	438,8	531,3	547,5	576,7	616,2	576,0	601,1	542,2	497,9	493,2
País Vasco	390,9	449,6	565,6	621,0	618,7	598,6	639,7	656,5	611,9	603,3
Rioja (La)	147,0	246,4	288,8	254,4	266,4	265,4	254,8	216,5	193,4	227,2
Ceuta y Melilla	24,7	36,8	42,2	42,5	42,1	22,6	19,0	18,0	16,3	17,1
Total	233,5	266,3	295,0	319,7	314,5	313,3	303,5	286,4	279,2	276,0

Fuente: INE, Estadística sobre actividades de I+D y Cifras de Población y Censos Demográficos (población a 1 de julio).

Ver “[Indicadores del Sistema Español de Ciencia, Tecnología e Innovación](#)”, Oct-2016

Algunos datos previos...

Caso particular de España en cuanto a gasto I+D

GASTOS INTERNOS TOTALES EN I+D POR COMUNIDADES AUTÓNOMAS Y SECTOR DE ACTIVIDAD. 2014

Miles de euros corrientes

Comunidades autónomas	Administración Pública	Enseñanza Superior	Empresas	IPSFL
Andalucía	302.498	631.154	529.978	2.109
Aragón	65.149	64.702	170.892	53
Asturias (Principado de)	26.808	55.764	88.901	138
Baleares (Illes)	30.029	43.304	11.791	211
Canarias	62.041	95.132	35.612	209
Cantabria	18.974	..	36.001	..
Castilla y León	49.066	194.223	283.280	251
Castilla-La Mancha	24.309	50.518	118.197	14
Cataluña	591.281	666.337	1.672.072	8.040
Comunitat Valenciana	123.167	474.409	412.819	957
Extremadura	24.509	65.567	25.875	58
Galicia	69.720	180.197	227.243	118
Madrid (Comunidad de)	857.166	610.103	1.840.574	4.500
Murcia (Región de)	32.386	101.421	99.812	74
Navarra (Comunidad Foral)	25.375	..	216.137	..
País Vasco	91.750	237.857	975.297	1.375
Rioja (La)	14.407	17.550	39.339	73
Ceuta y Melilla
Total	2.408.695	3.606.171	6.784.311	21.580

Nota: “..” Dato protegido por secreto estadístico.
Fuente: INE, Estadística sobre actividades de I+D.

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Caso particular de España en cuanto a gasto I+D

GASTOS INTERNOS TOTALES EN I+D POR COMUNIDADES AUTÓNOMAS.
2005-2014

En porcentaje del PIB regional

Comunidades autónomas	2005	2006	2007	2008	2009 ⁽¹⁾	2010	2011	2012 ⁽²⁾	2013	2014
Andalucía	0,84	0,89	1,02	1,03	1,10	1,21	1,15	1,05	1,04	1,03
Aragón	0,79	0,87	0,90	1,03	1,12	1,13	0,95	0,93	0,90	0,91
Asturias [Principado de]	0,70	0,88	0,92	0,97	1,01	1,06	0,96	0,89	0,86	0,80
Baleares (Illes)	0,27	0,29	0,33	0,36	0,38	0,43	0,36	0,34	0,33	0,32
Canarias	0,58	0,65	0,64	0,63	0,59	0,63	0,58	0,51	0,50	0,46
Cantabria	0,45	0,79	0,88	1,01	1,17	1,23	1,08	0,98	0,91	0,83
Castilla y León	0,89	0,97	1,10	1,27	1,15	1,11	1,03	1,12	0,99	0,98
Castilla-La Mancha	0,41	0,47	0,60	0,72	0,63	0,69	0,70	0,64	0,53	0,51
Cataluña	1,35	1,42	1,48	1,62	1,70	1,66	1,56	1,51	1,50	1,47
Comunitat Valenciana	0,98	0,95	0,95	1,05	1,11	1,07	1,03	1,01	1,02	1,02
Extremadura	0,68	0,72	0,74	0,86	0,90	0,88	0,84	0,77	0,76	0,67
Galicia	0,87	0,89	1,03	1,04	0,94	0,94	0,93	0,87	0,86	0,87
Madrid (Comunidad de)	1,81	1,96	1,92	2,02	2,05	2,05	1,98	1,82	1,75	1,68
Murcia (Región de)	0,73	0,76	0,91	0,86	0,87	0,92	0,84	0,83	0,84	0,86
Navarra (Comunidad Foral)	1,68	1,91	1,88	1,94	2,19	2,04	2,08	1,91	1,79	1,75
País Vasco	1,48	1,58	1,87	1,98	2,13	2,03	2,11	2,19	2,09	2,03
Rioja (La)	0,66	1,04	1,16	1,01	1,08	1,07	1,02	0,87	0,79	0,91
Ceuta y Melilla	0,13	0,36	0,20	0,20	0,22	0,12	0,11	0,11	0,09	0,09
Total	1,12	1,20	1,27	1,35	1,39	1,39	1,33	1,30	1,24	1,23

(1) Desde el año 2009, PIB base 2008.

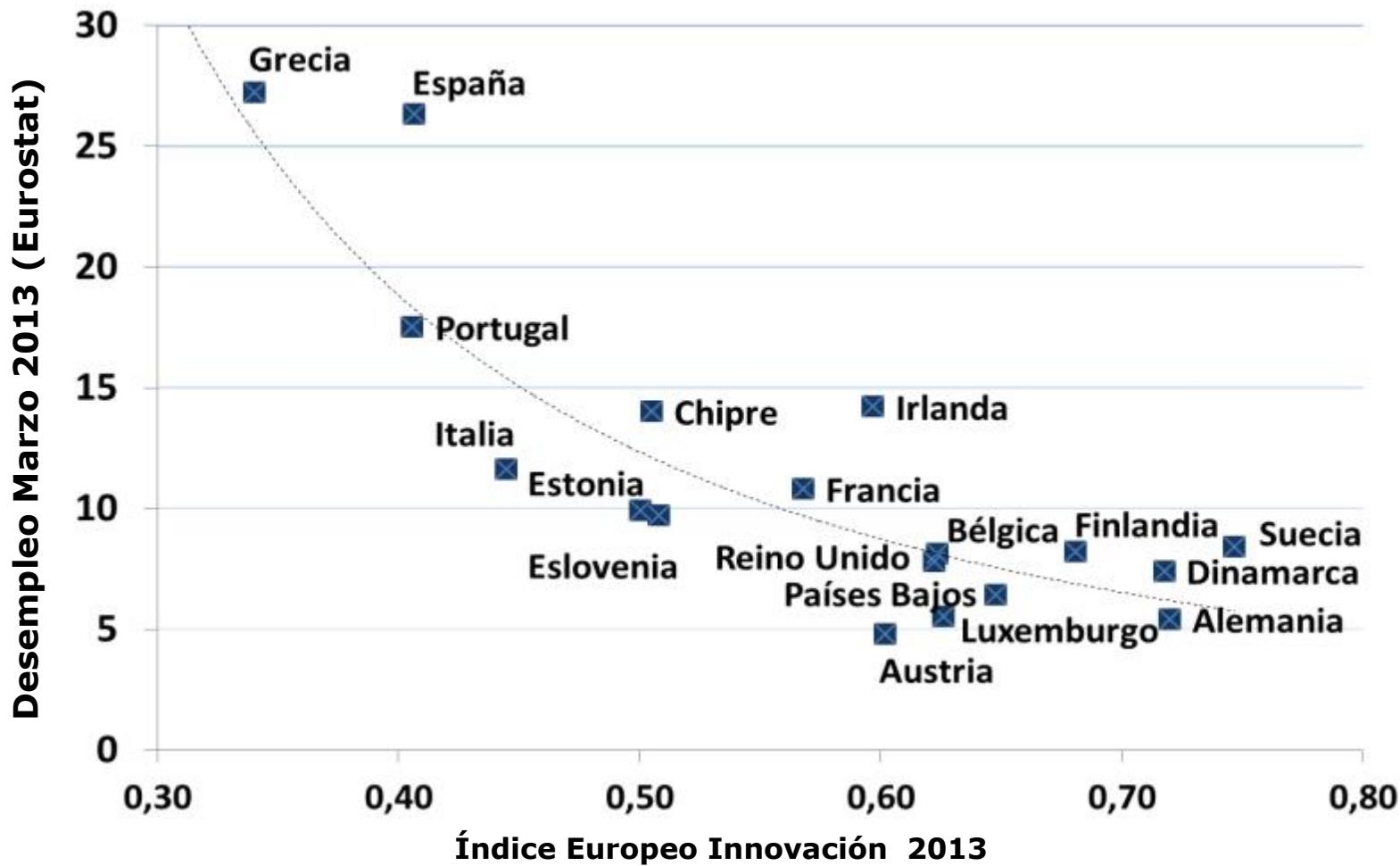
(2) Desde el año 2012, PIB base 2010.

Fuente: INE, Estadística sobre actividades de I+D.

Ver “[Indicadores del Sistema Español de Ciencia, Tecnología e Innovación](#)”, Oct-2016

Innovación y salida de la crisis: Existe alguna correlación?

*Fuente : Guillermo Dorronsoro (Escuela de Negocios de Deusto)



Análisis de fortalezas y debilidades del sistema de I+D+i Español

Peer Review to the Spanish R&D&Innovation System (finales 2014).

http://www.mineco.gob.es/stfls/MICINN/Prensa/FICHEROS/2014/140801_final_report_public_version.pdf

Algunos aspectos interesantes:

- No está demostrado que el incremento del gasto público en I+D lo solucione todo, sino **es más importante gastar bien!**
- Clave:** Incremento del gasto privado en I+D+i → No es tanto cuestión de incrementar el gasto público, sino como de mejorar los incentivos fiscales a las empresas. P.e.: Contratación de investigadores por parte de empresas...
- “Desfuncionarializar” la carrera investigadora e introducir **mérito y competencia en el sistema**, obligar a rendir cuentas y evaluar resultados, racionalizar número de centros universitarios, carreras, etc... → En general, en el sistema español **NO se miden los resultados...**
- España adolece de **falta de clústers realmente innovadores** o en sectores de alta tecnología... → **Oportunidad para el “FOMENT” como motivador/motor, entidad de puesta en común, networking...**



Actualización del informe sobre España: European Semester 2016

- "Spain's R&D intensity (public and private spending) is losing ground (lowest level since 2007), with Spain's innovation performance also falling"

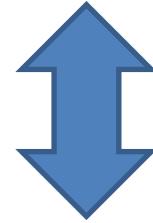
- "Available evidence also points to **weak cooperation between the public and business R&I sector** with poor incentives for research performance, and to duplications and **gaps between national and regional** research and innovation programmes.“



Filosofía de H2020...



El principal programa europeo de I+D+i para el período 2014-2020 se llama H2020 y supone la continuación del 7º Programa Marco... en algunos aspectos, solamente!



Sería el equivalente al Plan Nacional de I+D a nivel estatal... aunque H2020 incluye aspectos de innovación (entre otros).

1. Excellent Science

European Research Council

Future and Emerging Technologies

Marie Curie Actions

Research Infrastructures

2. Industrial Leadership

Leadership in Enabling & Industrial Technologies

- information and communication technologies
- nanotechnologies
- advanced materials
- biotechnology
- advanced manufacturing and processing
- space

Access to Risk Finance

Innovation in SME

3. Societal Challenges

7 Challenges

- Health, Demographic Change and Wellbeing
- Food security, sustainable agriculture, marine and maritime research and the bio-economy
- Secure, Clean and Efficient Energy
- Smart, Green and Integrated Transport
- Climate Action, Resource Efficiency and Raw Materials
- Europe in a changing world: Inclusive, Innovative and Reflective Societies
- Secure Societies – Protecting Freedom and Security of Europe and its Citizens

Joint Research Centre (JRC)

Widening Participation

Science with & for Society

European Institute of Innovation and Technology (EIT)

Joint Programming P2P

Joint Technology Initiatives (JTIs) P2B

Spreading excellence

Science for & with Society

Marco Financiero Multianual 2014-2020

Reto clave: establecer el marco económico y financiero y adoptar medidas para crear oportunidades económicas

1. Crecimiento Inteligente e Inclusivo(€491bn)



2. Crecimiento sostenible, recursos naturales (€383bn)

3. Seguridad y ciudadanía (€18.5bn)

4. Europa Global (€70bn)

5. Administración (€62.6bn)

Total:
€ 1,025bn

*A finales Dec-2016 la EC tiene que hacer una estimación del MFF para el próximo periodo que empieza a partir de 2021.

Marco Financiero Multianual 2014-2020

Hasta el momento, los MFFs habían sido...

- 1988-1992: Delors I (5 years)
- 1993-1999: Delors II (7 years)
- 2000-2006: Agenda 2000 (7 years)
- 2007-2013: Building our common future (7 years)
- **2014-2020: Investing in Europe's future (7 years)**



ATENCIÓN EMPRESAS!!!

¿Qué mejoras generales incluye H2020 en la segunda parte?

- ❑ Conjunto único de normas de participación más simples y más coherentes y nuevos instrumentos de financiación
- ❑ Pasar de varios porcentajes de financiación para diferentes beneficiarios y actividades a sólo dos: 100% & 70%
- ❑ Substitución de los cuatro métodos para calcular los costes indirectos por una única “flat rate”
- ❑ Nuevos instrumentos más ágiles para empresas → SMEs, FTI...
 - ❑ Reducción en el tiempo promedio para la obtención de la subvención a 5 meses + 3 meses desde el deadline (el promedio actual en el FP7 era 1 año). → NO MÁS NEGOCIACIONES...



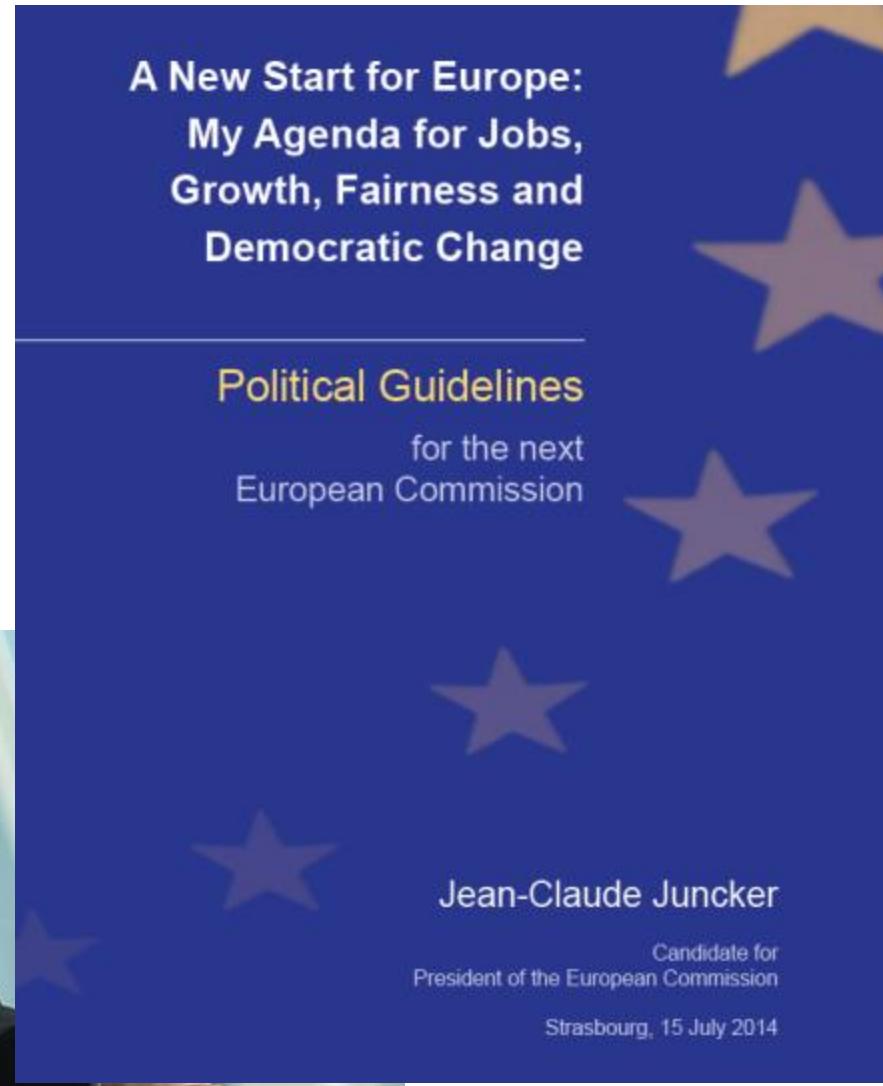
Algunos aspectos importantes en H2020 en esta segunda parte...

- ❑ La cadena de I+D+i va desde investigación básica, pasando por desarrollo tecnológico, demostración, **valorización de los resultados innovadores y piloto cerca de mercado**
- ❑ Potenciar el **empleo de jóvenes científicos así como de emprendedores**
- ❑ Mayor coordinación con los **FONDOS ESTRUCTURALES (RIS3)**.

Proyectos orientados a testear soluciones a problemas reales:

- ❑ Consorcios **multidisciplinares & multi-actor**.
- ❑ Cobertura de todo el ciclo: **Desde investigación aplicada a mercado** (pilot pre-comercial o pre-operacional) → Énfasis en proyectos de Innovación: Demostradores, puesta en marcha de pilotos, compra pública, estándares,...

Orientación de la Comisión Europea con el Presidente Juncker



Orientación de la Comisión Europea con el Presidente Juncker

 European Commission

 EUROPEAN COMMISSION
Towards the Juncker Commission

[European Commission](#) > [About the European Commission](#) > [Towards the Juncker Commission](#) > [10 Priorities](#)

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- › Digital Single Market
- › Energy Union
- › Internal Market
- › Economic & Monetary Union
- › Free Trade
- › Justice & Fundamental Rights
- › Migration
- › A Global Actor
- › Democratic Change
- › More on my priorities

10 Priorities



A New Boost for Jobs, Growth and Investment

My first priority as Commission President will be to strengthen Europe's competitiveness and to stimulate investment for the purpose of job creation. I intend to present, within the first three months of my mandate and in the context of the Europe 2020 review, an ambitious Jobs, Growth and Investment Package worth €300 billion.



A Connected Digital Single Market

I believe that we must make much better use of the great opportunities offered by digital technologies, which know no borders. To do so, we will need to have the courage to break down national silos in telecoms regulation, in copyright and data protection legislation, in the management of radio waves and in the application of competition law.



dependency of several of our Member States.

A Resilient Energy Union with a Forward-Looking Climate Change Policy

Current geopolitical events have forcefully reminded us that Europe relies too heavily on fuel and gas imports. I therefore want to reform and reorganise Europe's energy policy into a new European Energy Union. We need to pool our resources, combine our infrastructures and unite our negotiating power vis-à-vis third countries. We need to diversify our energy sources, and reduce the high energy



A Deeper and Fairer Internal Market with a Strengthened Industrial Base

Orientación de la Comisión Europea con el Presidente Juncker

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- › Jobs, Growth, Investment
- › Digital Single Market
- › Energy Union
- › Internal Market
- › Economic & Monetary Union
- › Free Trade
- › Justice & Fundamental Rights
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- › More on my priorities



A Deeper and Fairer Economic and Monetary Union

Over the next five years, I want to continue with the reform of our Economic and Monetary Union to preserve the stability of our single currency and to enhance the convergence of economic, fiscal and labour market policies between the Member States that share the single currency. I will do this on the basis of the "Four Presidents Reports" and the Commission's Blueprint for a Deep and Genuine Economic and Monetary Union, and always with Europe's social dimension in mind.



A Reasonable and Balanced Free Trade Agreement with the U.S.

Under my presidency, the Commission will negotiate a reasonable and balanced trade agreement with the United States of America, in a spirit of mutual and reciprocal benefits and transparency. It is anachronistic that, in the 21st century, Europeans and Americans still impose customs duties on each other's products.

These should be swiftly and fully abolished. I also believe that we can go a significant step further in recognising each other's product standards or working towards transatlantic standards.



An Area of Justice and Fundamental Rights Based on Mutual Trust

Our European Union is more than a big common market. It is also a Union of shared values, which are spelled out in the Treaties and in the Charter of Fundamental Rights. Citizens expect their governments to provide justice, protection and fairness with full respect for fundamental rights and the rule of law.

This also requires joint European action, based on our shared values.



Towards a New Policy on Migration

The recent terrible events in the Mediterranean have shown us that Europe needs to manage migration better, in all aspects. This is first of all a humanitarian imperative. I am convinced that we must work closely together in a spirit of solidarity to ensure that situations such as the one in Lampedusa never arise again.



A Stronger Global Actor

We need a stronger Europe when it comes to foreign policy. The Ukraine crisis and the worrying situation in the Middle East show how important it is that Europe is united externally. There is still a long way to go.



A Union of Democratic Change

The proposal and election of the President of the European Commission in the light of the outcome of the European Parliament elections is certainly important, but only a first step in making the European Union as a whole more democratic. A European Commission under my leadership will be committed to fulfilling the special partnership with the European Parliament, as laid down in the Framework Agreement of 2010, with new life. I want to have a political dialogue with you, not a technocratic one.

De cara a los programas 2018-2020...

Algunos topics están conceptualmente agrupados en FOCUS AREAS

- ❑ Small number of missions which cut across programme boundaries
- ❑ Align with major political or policy drivers
- ❑ Endowed with a substantial budget for work of sufficient scale, depth and breadth
- ❑ Expected to create an exceptional impact, addressing big ticket challenges
- ❑ Conceived as 'virtual calls', linking topics from parts of H2020 with a new rationale = unlocking new types of impact

De cara a los programas 2018-2020...

A parte de cada programa temático existen unas FOCUS AREAS

- Personalising health and care
- Sustainable food security
- Blue growth: unlocking the potential of seas and oceans
- Smart cities and communities
- Competitive low-carbon energy
- Energy Efficiency
- Mobility for growth
- Waste: a resource to recycle, reuse and recover raw materials
- Water innovation: boosting its value for Europe
- Overcoming the crisis:
- Disaster-resilience
- Digital security

- Industry 2020 in the Circular Economy
- Internet of Things
- Smart and Sustainable Cities
- Sustainable Food Security – Resilient and resource-efficient value chains
- Energy Efficiency
- Digital Security
- Blue Growth - Demonstrating an ocean of opportunities
- Competitive Low-carbon Energy
- Automated Road Transport – The New Frontier

12 focus areas
in WP 14-15

4 focus areas
in WP 18-20

9 focus areas
in WP 16-17

- Building a **low-carbon, climate resilient** future
- Connecting economic and environmental gains – the **Circular Economy**
- **Digitising** and transforming **European industry** and services
- Boosting the effectiveness of the **Security Union**

De cara a los programas 2018-2020...

Focus Area: Building a low-carbon, climate resilient future

1

Budget: ca. €2,900m

Mission

- ✓ Operationalisation of Paris Agreement (PA) goals
- ✓ Accelerated transformation towards carbon neutrality
- ✓ Enhanced climate resilience in Europe and beyond
- ✓ Long term mitigation and adaptation policy planning, deployment of technology to reduce emissions, and enhanced climate change resilience in developing countries

Component

- ✓ Key enabling technologies for decarbonisation, including for the construction sector
- ✓ Earth observation for CO₂ monitoring & climate services
- ✓ Climate resilience of agri-food, marine and aquatic sectors
- ✓ Decarbonisation of the energy system; underpinning the 'Energy Union Research, Innovation and Competitiveness Strategy (EURICS)'
- ✓ Decarbonisation of the whole transport system
- ✓ Scientific knowledge in support of the PA goals & IPCC process
- ✓ Solutions for climate adaptation and resilience

Source

- ✓ LEIT-NMBP
- ✓ LEIT-Space
- ✓ SC - Food
- ✓ SC - Energy
- ✓ SC - Transport
- ✓ SC - Environment



De cara a los programas 2018-2020...

2

Focus Area: Connecting economic and environmental gains – the Circular Economy

Budget: ca. €800m

Mission

- ✓ Measureable reductions in waste, environmental pollution and greenhouse gas emissions; transforming recyclable waste into a flourishing market of secondary raw materials;
- ✓ Sustaining and making use of natural cycles;
- ✓ Competitive advantages for existing businesses;
- ✓ New businesses opportunities, including disruptive innovation;
- ✓ Security of raw materials supply.

Component

- ✓ Industrial solutions serving circular economy approaches
- ✓ Bio-economy aspects of the circular economy
- ✓ Reuse of CO₂
- ✓ Transition to circular economy business models and practices
- ✓ Sustainable sourcing of raw materials, also from secondary sources

Source

- ✓ LEIT-NMBP
- ✓ SC - Food
- ✓ SC - Energy
- ✓ SC – Environment



De cara a los programas 2018-2020...

Focus Area: Digitising and transforming EU industry & services

Budget: ca. €1600m

Mission

- ✓ Enabling all sectors and application areas to adapt, transform and benefit from digitisation, notably by allowing also smaller and newer players to capture value
- ✓ Develop industrial strategies, incl. new business models
- ✓ Connect to member states and regions, for synergies/align R&I agendas
- ✓ Removing barriers for innovation enabled by digitisation

Component

- ✓ Innovation hubs
- ✓ Cross-sectorial and integrated digital platforms and large-scale pilots for experimentation and co-creation with users

Source

- ✓ LEIT-ICT
- ✓ LEIT-NMBP
- ✓ LEIT-Space
- ✓ SC - Health
- ✓ SC - Food
- ✓ SC - Energy
- ✓ SC - Transport
- ✓ SC - Environment



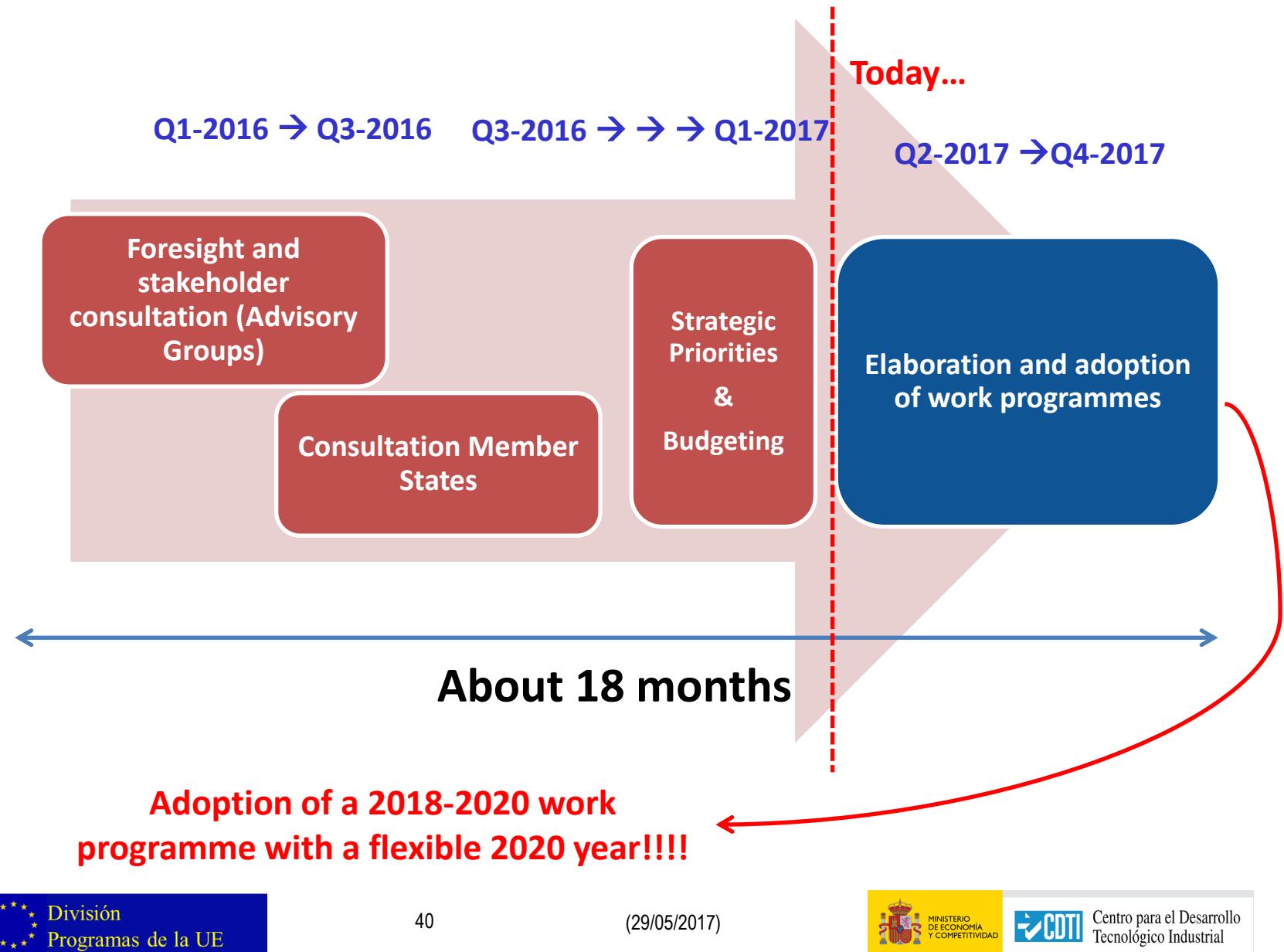
Focus Area: Boosting the effectiveness of the Security Union

Budget: ca. €1,000m

Mission	Component	Source
<ul style="list-style-type: none"> ✓ New technologies and processes to meet needs of security practitioners, including for fighting and preventing crime ✓ Reduced loss of life and damage from natural and man-made disasters ✓ Key infrastructure better protected ✓ EU borders better secured ✓ Secure and trusted digital environment 	<ul style="list-style-type: none"> ✓ Better match R&D objectives with Security Union policy needs. ✓ Strengthen impact of security-related research: involving practitioners and stimulating new markets. ✓ Identify security-related research in other H2020 societal challenges, and contribute to other policies (Digital, Space, Health, etc.) 	<ul style="list-style-type: none"> ✓ LEIT-ICT ✓ LEIT-Space ✓ SC - Health ✓ SC - Energy ✓ SC – Reflective Societies ✓ SC – Secure Societies



Timming...



**Oportunidades en el ámbito
de “Food Security,
Agriculture, Marine
Research”....**

Sustainable Food Security

From functional ecosystems to healthy food

Environment and Climate-smart food production and consumption

Building capacities

Targeted InCo

- Benefits of (bio)diversity and other ecosystems services
- Plant protection
- Animal health and breeding
- Microbiome
- Personalized Nutrition
- Alternative Proteins
- Food Systems

- Climate Smart Farming
- Soil
- Water
- Livestock
- Cities/waste

- Food Cloud
- Managing and using Plant Genetic Resources
- Variety testing
- Underpinning research for plant and animal production
- ERA NETs

- Africa
 - Sustainable intensification
 - Food Systems
 - Small bio-based concepts
- China
 - Food safety
 - Soil and land management
 - Fertilisers



Rural Renaissance

From farm to society:
dynamics, modernising
policies

Organising food/non-food
value chains under
changing conditions

Digital revolution

Innovation/Human capital

- Rural foresight
- Science-policy-society interface
- Agri-environment: new approaches
- Food territorial governance
- Modelling

- Nutrient cycles
- Regional dimension
- Small bioeconomy
- New value chains
- Food losses
- Wood value chains

- Digital innovation Hubs
- Platforms
- Socio-economic impacts
- Applications for advisors
- E-tools for policy

- Networks (thematic, advisors, demo farms, IPM)
- Consumer/producer connections
- Agri-research Observatory



Blue Growth

Climate

Sustainable food chains

De-risking Investments

Territories

- Baltic/North Sea
- ERANETs

- Fisheries
- Aquaculture

- Microbiome
- Multi-purpose platforms

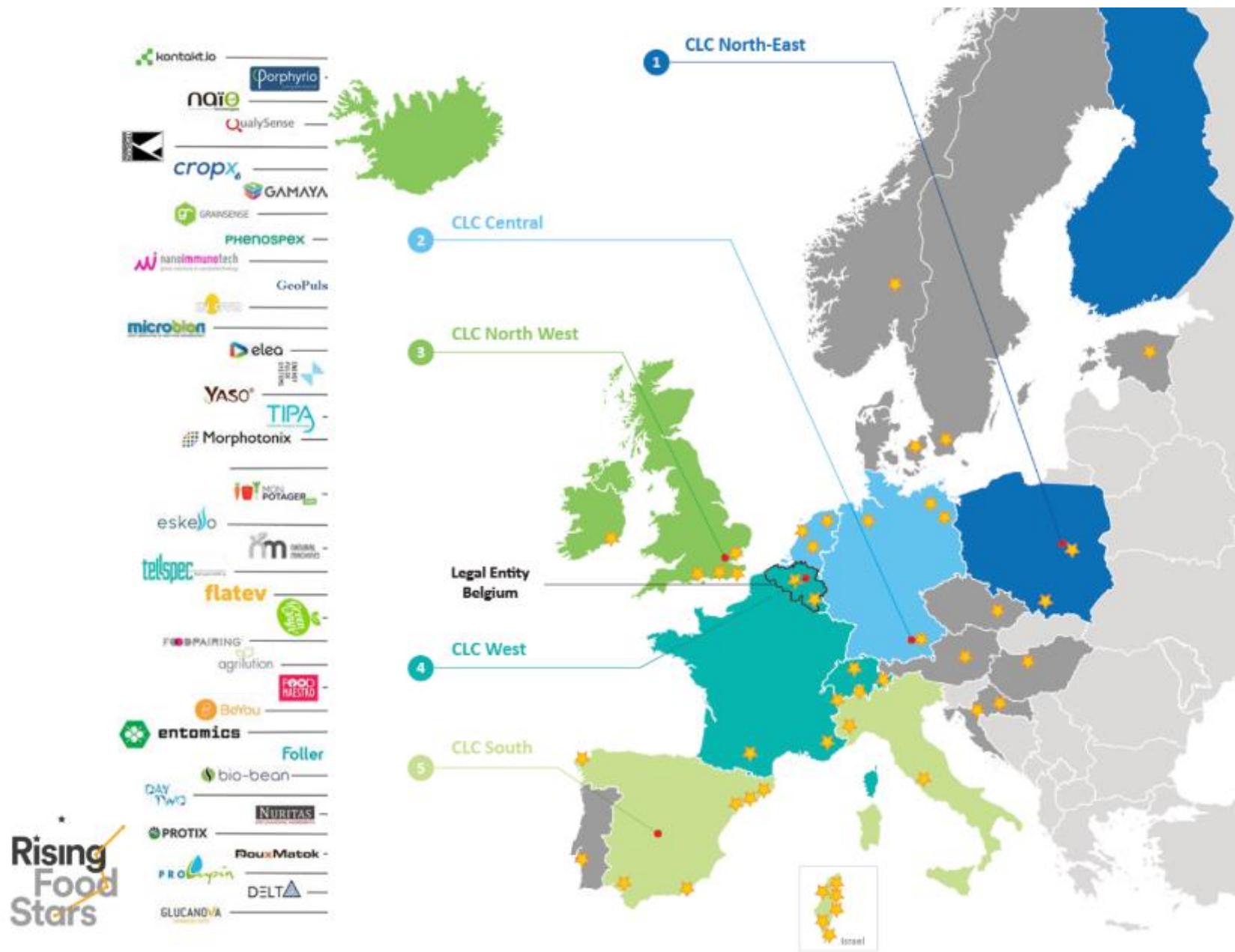
- Bio-based plastics

InCo

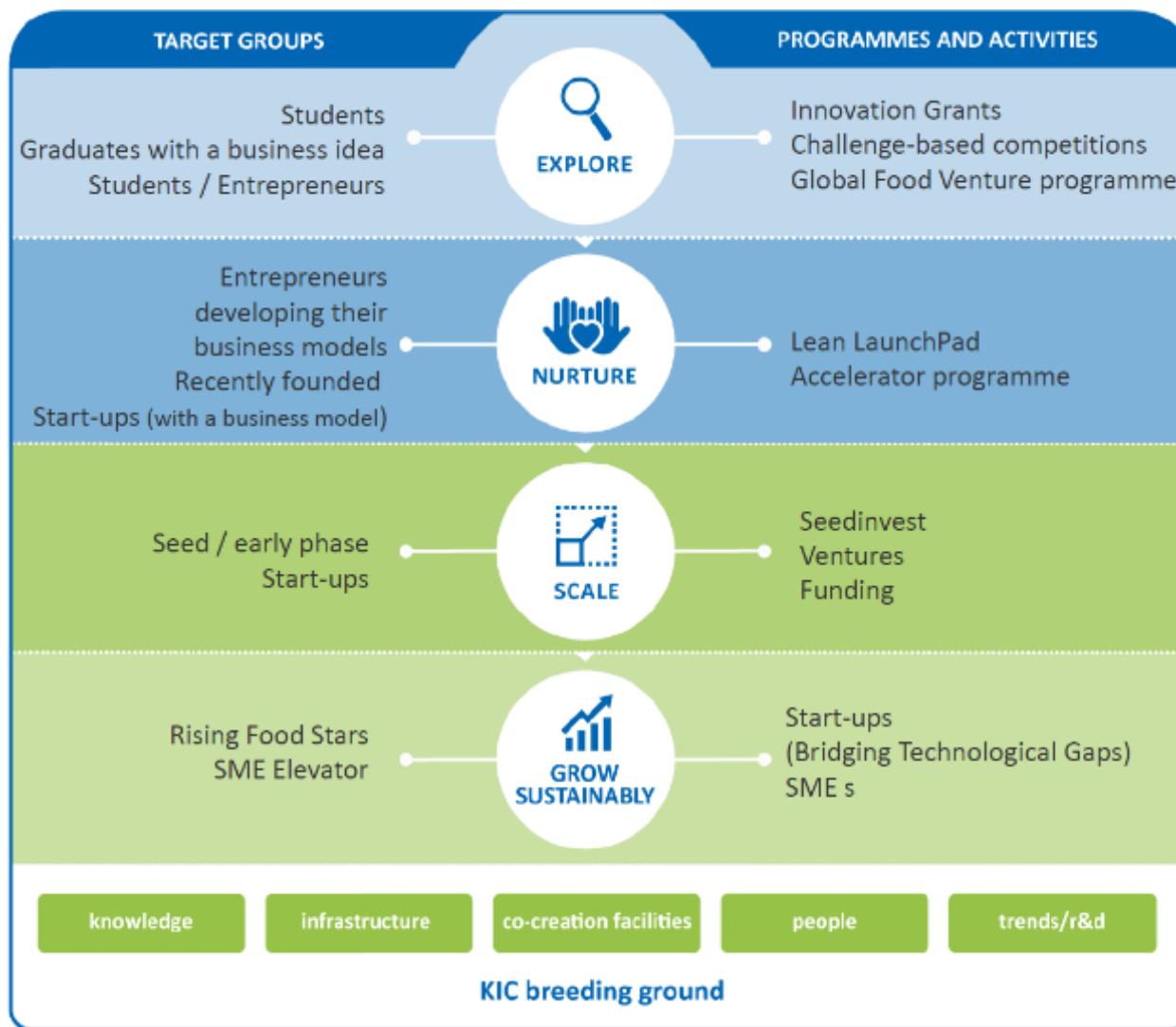
- South Atlantic
- Black Sea
- Blue Cloud



Iniciativas paralelas en Food... EIT Food



Iniciativas paralelas en Food... EIT Food



Innovation Projects



Solution push

Collaborative
“solution-driven”
projects.

Designed to create
new business models and
products.



Market pull

Collaborative “by
design” projects.

Designed to satisfy a
consumer/market
need or a societal problem.



Fast track

Projects aimed to
evaluate emerging
opportunities

(e.g. from Horizon scanner),
high risk/high gain projects.

Soon more information under: <https://eit.europa.eu/eit-community/eit-food>

Art.185 PRIMA, Partnership for Research and Innovation in the Mediterranean Area...

Iniciativa que se podrá en marcha en 2018 sobre el Mediterráneo y que pretende impulsar la investigación aplicada en el Mediterráneo en tres temáticas concretas:

- Gestión sostenible del agua** en áreas áridas y semi-áridas;
- sistemas agrícolas sostenibles** bajo los condicionantes climáticos y geográficos del Mediterráneo; e
- ideas para la implementación de **cadenas alimentarias** que permitan un desarrollo local y regional eficiente y sostenible.



SRIA en publicación y
puesta en marcha de
una consulta pública
sobre la misma!

Art.185 PRIMA, Partnership for Research and Innovation in the Mediterranean Area...

PILAR 1

MAIN ACTIONS

Research, networking, capacity building, adoption of innovative sustainable technologies (in particular low-cost and low-inputs technologies)

THEMES/TOPICS TO BE ADDRESSED:

- Water resources availability and quality within catchments and aquifers
- Sustainable, integrated water management
- Irrigation technologies and practice
- Use of alternative water resources. Technologies and governance models.

Art.185 PRIMA, Partnership for Research and Innovation in the Mediterranean Area...

PILAR 2

MAIN ACTIONS

Research, pilot studies, long-term trials, adoption of innovative sustainable technologies

THEMES/TOPICS TO BE ADDRESSED:

- Adaptation to climate change, to drought and extreme events
- Developing Sustainable productive eco-systems
- Preventing the emergence of animal and plant diseases
- Developing farming systems able to generate income, to create employment and to contribute to a balanced territorial development.

Art.185 PRIMA, Partnership for Research and Innovation in the Mediterranean Area...

PILAR 3

MAIN ACTIONS

Research and innovation, stakeholder engagement, networking, capacity building, research to support public policies, SME partnership

THEMES/TOPICS TO BE ADDRESSED:

- Valorisation of the nutritional qualities of Mediterranean foods and development of new healthy food products
- Enhancement of the links between nutrition and health
- Enhancement of organisation and coordination in the food chains
- Involvement of rural and industrial stakeholders to ensure both food security and regional development
- Promote the adoption of organisational innovations and more sustainable business models among firms

Art.185 PRIMA, Partnership for Research and Innovation in the Mediterranean Area...



COORDINATION and SUPPORT for the PARTNERSHIP FOR
RESEARCH AND INNOVATION IN THE MEDITERRANEAN AREA

HOME ABOUT ▾ STAKEHOLDERS ▾ STRATEGIC RESEARCH AGENDA ▾ DISSEMINATION ▾ LINKS CONTACT US

STRATEGIC RESEARCH AND INNOVATION AGENDA (SRIA)

[Home](#) » Strategic Research Agenda

A first draft version for PRIMA Strategic Research and Innovation Agenda (SRIA) has been jointly defined by 4PRIMA partners based on an initial broad consultation of relevant stakeholders. The SRIA aims at enabling the prioritization of 8 objectives to be pursued by PRIMA:

1. Smart and sustainable farming;
2. Water-saving solution;
3. Nutrition/Mediterranean diet;
4. Food and Water chain efficiency;
5. Reduction of impact of pest and pathogens in farming;
6. Innovative business models in agri-food industry;
7. Land and water sustainability in arid and semi-arid watersheds;
8. Policies and governance of water management systems

In order to better define the main technical and implementation features of the initiative, the opinion of PRIMA Stakeholders is highly appreciated. **To this purpose, the PRIMA SRIA Public Survey is opened from 2 May 2017 to 31 May 2017. It can be filled online in 10 mins - click here**

The survey makes reference to the draft of the PRIMA SRIA, available for download [here](#).

Thanks for your valuable contribution

Food 2030 - Political Opportunity



Juncker Priorities

10 priorities

- 01 A new boost for jobs, growth and investment.
- 02 A connected digital single market.
- 03 A resilient energy Union with a forward-looking climate change policy.
- 04 A deeper and fairer internal market with a strengthened industrial base.
- 05 A deeper and fairer Economic and Monetary Union (EMU).

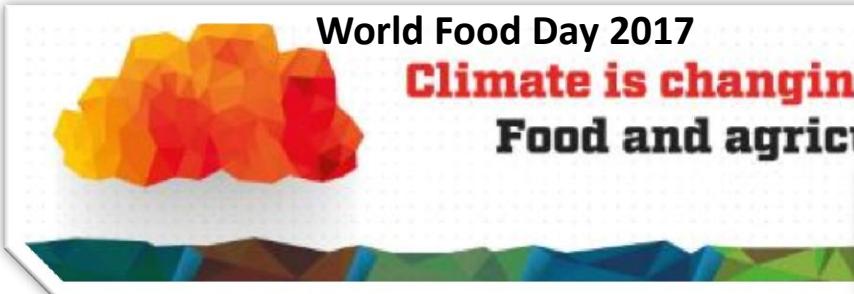
- 06 A responsible and balanced free trade agreement with the US and States.
- 07 An area of Justice and Fundamental Rights based on mutual trust.
- 08 Towards a new policy on migration.
- 09 Europe as a stronger global actor.
- 10 A Union of democratic change.

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Sustainable Development Goals



COP21+



IPCC





FOOD 2030 - Priorities



NUTRITION for sustainable and healthy diets



CLIMATE smart and environmentally sustainable food systems



CIRCULARITY and resource efficiency of food systems



INNOVATION and empowerment of communities



FOOD 2030 - Drivers



Research breakthroughs → ICT, Food systems science & transdisciplinarity



Innovation and Investment → Regional, Private sector collaboration, open innovation



Open Science-> Open access and data sharing; engagement, education & skills



International collaboration → Partnering with Member States, International Bio-economy Forum

Relevant events...

- EU Parliament Event on Food-2030, **7 June 2017**
- FOOD 2030 R&I Conference, ***World Food Day* – 16 Oct 2017**
- Bioeconomy Week, **14-17 Nov 2017**
- 2nd FOOD-2030 High Level Event under Bulgarian Presidency, **2018**

Horizon 2020 Societal Challenge 2 Infoweek including high-level policy events

Published on 31/03/2017

Date:

From 14/11/2017 to 17/11/2017

Venue:

Brussels

Infoday, brokerage, dissemination with a focus on digitisation and a bioeconomy policy event - all in one week!

The Research Executive Agency (REA), the Directorate-General for Research and Innovation (DG RTD) and the Directorate-General for Agriculture and Rural Development (DG AGRI) of the European Commission are co-organising an Info Week on Horizon 2020 Societal Challenge 2 (SC2) 'Food security, sustainable agriculture and forestry, marine and maritime and inland water research and the bioeconomy'.

The usual SC2 Info Day on the new SC2 Work Programme for 2018-2020 and a related brokerage day will be complemented by two high level dissemination and policy events and a bioeconomy village highlighting SC2 projects and initiatives.

The event will take place in Brussels on 14-17 November 2017 and will be organised as follows:

H2020 SC2 Info day – 14 November

The event targets potential applicants to the calls for proposals under the H2020 SC2 'Food security, sustainable agriculture and forestry, marine and maritime and inland water research and the bioeconomy'. The Work Programme for 2018-2020 and the new funding opportunities under SC2 2018 calls for proposals will be presented in the morning, whereas in-depth info sessions on various calls under the Work Programme will be held in the afternoon.

H2020 SC2 Brokerage event – 15 November

Following the Info Day, a corresponding brokerage event will be organised by the EU-funded BioHorizon project. The purpose of the event is to support potential applicants in finding potential partners for future applications under the upcoming SC2 calls for proposals.

H2020 Bioeconomy day – 16 November

The Commission will present its review of the European Bioeconomy Strategy and Action Plan, documented as a Staff Working Document, and discuss its findings with stakeholders and policy makers. Furthermore, the European Bioeconomy Stakeholders Panel will present and discuss its Bioeconomy Manifesto, setting out a societal agenda for bioeconomy development. These discussions will reflect both on the experiences gained over the past four years with Bioeconomy Strategy and Action Plan, and on the possible need for new actions.

H2020 Digitisation day – 17 November

The Digitisation day aims at gathering representatives of the farming and agri-food sectors, digital technology providers, as well as scientists and national and regional policy makers to discuss and exchange views on different EU policy initiatives on digitisation of farming and food sectors and of research and innovation activities contributing to these areas.

H2020 Blue Growth - A parallel session will highlight achievements and projects in marine and maritime research for Blue Growth.

Bio-National Contact Points will be invited to meet ahead of the InfoWeek on 13 November 2017.

Oportunidades en el ámbito de “Energy”...

OVERVIEW of ACTIONS for 2018-2020

ENERGY EFFICIENCY

GLOBAL LEADERSHIP IN RENEWABLES

ENERGY SYSTEM

SMART CITIES AND COMMUNITIES

TRANSFORMING THE ENERGY SECTOR THROUGH DIGITISATION

**ENABLING NEAR-ZERO CO₂ EMISSION FROM FOSIL FUEL POWER PLANTS
AND CARBON INTENSIVE INDUSTRIES**

JOINT ACTIONS AMONG COUNTRIES

CROSS-CUTTING ISSUES

SUB-AREA ENERGY EFFICIENCY

Smart and clean energy for consumers

Upgrading buildings`energy performance and smartness

Energy efficiency industry and services

Energy Efficiency is an investment

Energy Efficiency is as energy source

Support for policy-driven innovations



Sub-Area Smart Cities & Communities

□ Lighthouse projects

Key issues (How?)

- Demo projects (living labs), district size, collaborating intensively in steadily growing Lighthouse group.
- Creation of energy smart communities that serve as seeding points for local energy transition
- Long-term plans/vision (2050 narrative) for decarbonising the energy system.

□ Bankability of SCC plans

Key issues (How?)

Bringing the financial planning of Sustainable Energy Action Plans (SEAP) or similar city-level energy plans to a level that makes them eligible for bankable project development assistance.



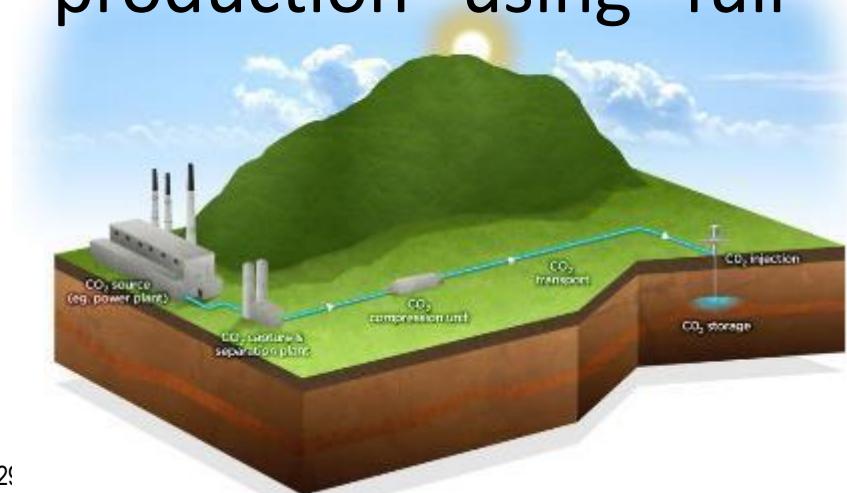
Sub-Area Transforming the Energy Sector through Digitisation

- ❑ Internet of Things for energy: Interoperable smart homes & grids for consumer benefits
- ❑ Cybersecurity for the energy system
- ❑ Big Data & Energy Rationale
- ❑ 5G for the energy system



Sub-Area Enabling Near-Zero CO₂ emission from fossil fuel power plants & carbon intensive industries

- ❑ Pilot demonstration of new and advanced capture technologies
- ❑ Strategic planning for CCS
- ❑ Conversion of captured CO₂
- ❑ Demonstrating the full CCS chain at commercial scale
- ❑ Low carbon industrial production using full-chain CCU/CCS



Sub-Area Cross-Cutting issues

- Social Sciences and Humanities (SSH) aspects of the Clean-Energy Transition
- European Platform for energy-related Social Sciences and Humanities (SSH) research
- Support for the opening of low-carbon energy research databases in Europe
- Research, innovation and educational capacities for energy transition
- Support to the activities of the SET-Plan ETIPs
- Building an European discussion group on Hydropower research and industrial value chain development





SUSTAINABLE
ENERGY WEEK

An initiative of the European Commission

About FAQ Contact

LOGIN

CONFERENCE

NETWORKING

AWARDS

ENERGY DAYS

MEDIA

NEWS/BLOG

19-25 JUNE 2017
CLEAN ENERGY
FOR ALL EUROPEANS

#EUSEW17



REGISTRATIONS OPEN FOR EUSEW 2017!

EUROPE'S LEADING CONFERENCE ON SUSTAINABLE ENERGY
POLICY

FROM THE NEWS/BLOG

- 18/05/2017
[Three questions to Sparknews](#)

Oportunidades en el ámbito de “Transport & Mobility”...

New Elements in the WP 2018-2020

- Increased flexibility for the last year 2020
- 4 Focus areas cutting across the whole WP, bringing together resources and efforts
- Significantly **reduced number of topics**
- Strengthened **International Cooperation** in areas such as:
 - ✓ Road vehicle automation and safety (most ART topics)
 - ✓ Safer and greener aviation in a smaller world (MG)
 - ✓ Reduction of transport impact on air quality (MG)
 - ✓ Urban mobility and sustainable electrification in large urban areas in developing and emerging economies (GV)
- Further emphasis on impact

The WP 2018-2020 will contain 3 calls

- Automation** – linked to the Focus Area "Digitising and transforming European industry and services"
- Green Vehicles** – linked to the Focus Area "Building a low-carbon, climate resilient future"
- Mobility for Growth** (structured in 4 cross-modal sections)



For the Mobility for Growth call...

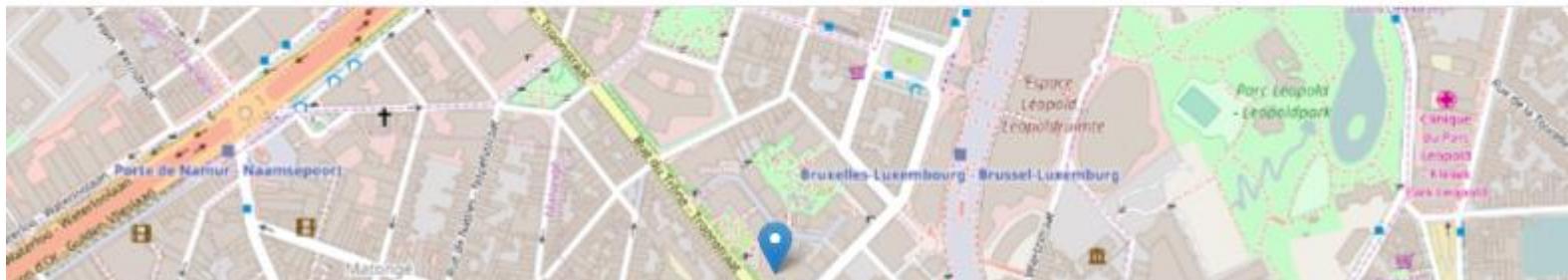
- Low carbon and sustainable transport**
- Safe, integrated and resilient transport systems**
- Global leadership and competitiveness**
- Accounting for the people**

In addition... mobility is contributing to Blue Growth

In the WP 2018-2020 the contribution of the various parts of H2020 to Blue Growth, will appear in the respective work programme parts.

- Unmanned and autonomous survey activities at sea
- Ship emission control scenarios, marine environmental impact and mitigation





Event type | Conference

Energy systems for smart mobility

The event will aim to present some innovative projects and solutions related to smart grid and mobility (new energy storage concepts and technologies). Specific solutions have to be designed today to anticipate the future developments of decarbonised transport since the need for energy will be growing fast in the near future. In that perspective, the projects that will be presented will help in providing key technical outputs towards the European Commission and show more generally how capitals in the EU address this issue.

The speakers will be :

- A representative of the European Commission (DG MOVE)
- Heads of units of local authorities in charge of clean energy for transport
- Experts/a CEO of a start up on new mobility solutions focused on different areas (e.g. public transport, urban freight and transport academics)

Participants will be invited to take part in Q&A sessions. ERRIN representatives will moderate the seminar.



WANT TO PARTICIPATE?

[REGISTER NOW](#)



ADDITIONAL INFORMATION

- Date From: Thursday, June 22, 2017 | Starting at 10:00
To: Thursday, June 22, 2017
Ending at 12:00
- Location: [Rue du Trône, 98 , Brussels, Belgium](#)



Programas de la UE

WORKSHOP

STOA | SCIENCE AND TECHNOLOGY OPTIONS ASSESSMENT

STS FORUM | SCIENCE AND TECHNOLOGY IN SOCIETY FORUM

WITH THE SUPPORT OF

JETRO| JAPAN EXTERNAL TRADE ORGANIZATION



Tuesday 30.05.2017 – 11:00 -

PAUL-HENRI SPAAK BUILDING – YEHUDIM

Chair: Eva KAILI, MEP, Chair of STOA

Ramón Luis VALCÁRCEL SISO, Vice-President responsible for STOA, European Parliament

Paul RÜBIG, MEP, 1st Vice-Chair of STOA

- 11:00 - 11:15 Opening Remarks:

Ramón Luis VALCÁRCEL SISO, Vice-President responsible for STOA, European Parliament

Eva KAILI, MEP, Chair of STOA

Koji OMI, Founder and Chairman of STS forum

Kazuo KODAMA, Ambassador Extraordinary and Plenipotentiary, Mission of Japan to the European Union

- 11:15 - 11:35 Keynote Speeches:

Ryoji CHUBACHI, President, National Institute of Advanced Industrial Science and Technology (AIST)

Cristina RUSSO, Director for International Cooperation, Directorate-General Research and Innovation, European Commission

Harald KRÜGER, Chief Executive Officer, BMW

- 11:35 - 12:35 Panel I: 'Sustainable Urban Mobility'

Chaired by Vladimir ŠUCHA, Director-General, Directorate-General Joint Research Centre, European Commission

Antoine AUBERT, Director Public Policy EU Strategy, UBER Europe

Helmut FALLMANN, Chief Executive Officer, FABASOFT AG

Takao KURAMOCHI, Senior Deputy Director-General, Center for Research and Development Strategy, Japan Science and Technology Agency (JST)

Masato MASAKI, Deputy Director-General, Science and Technology Policy Bureau, Ministry of Education, Culture, sports, Science and Technology of Japan (MEXT)

Norihiro SUZUKI, Vice President and Executive Officer, CTO, and General Manager of Research & Development Group, Hitachi, Ltd.

Ken-ichi TANAKA, Executive Fellow, Corporate Research & Development Group, Mitsubishi Electric Corporation

Speaker from T-Mobile*

- 12:35 – 13:35

Lunch/Networking



División
Programas de la UE

**Oportunidades
en el ámbito de “Health”...**

Palabras Clave

Traslación

Medicina Personalizada

Big data



Advice for 2018–2020 of the Horizon 2020 Advisory Group
for Societal Challenge 1,
"Health, Demographic Change and Well-being"

La base del próximo WP 2018-2020

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La base del próximo WP 2018-2020

Temas priorizados



Personalised medicine



Rare Diseases



Infectious diseases



Non-communicable diseases



Paediatrics



Public health & Prevention (includ. Migration)



Active and Healthy Ageing



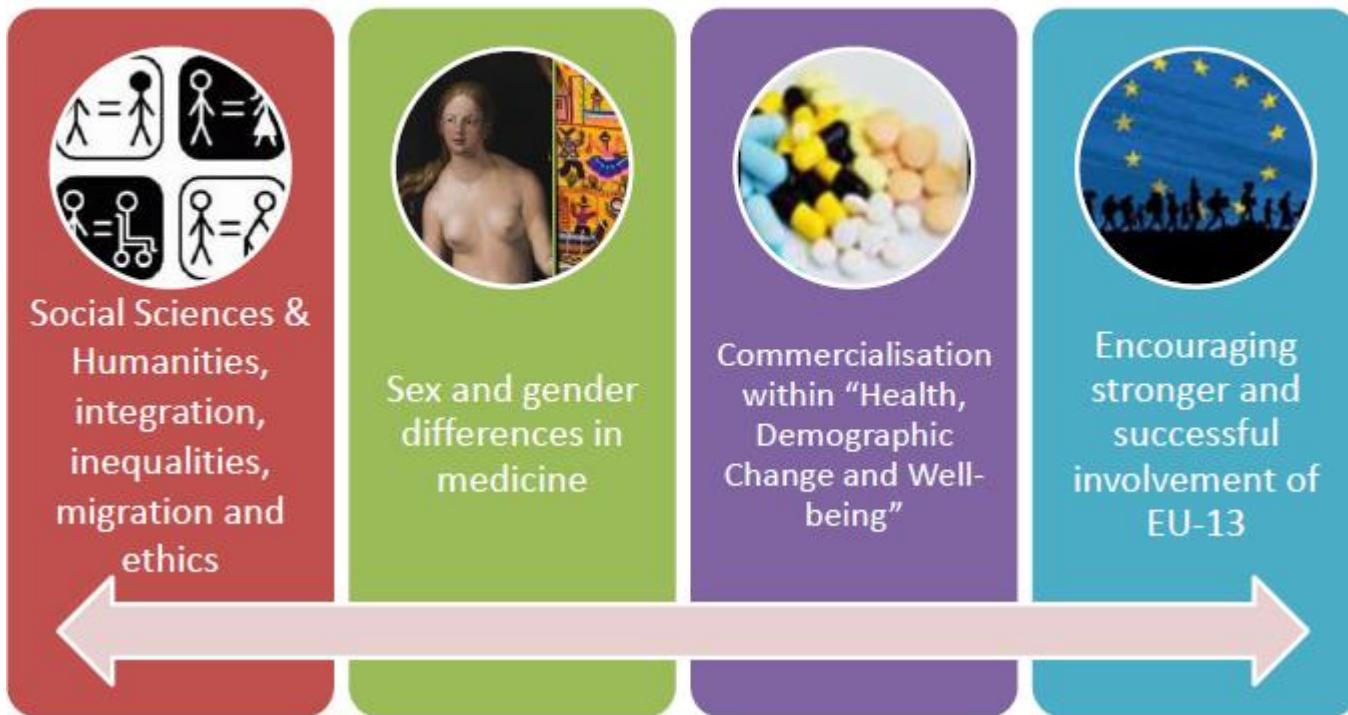
La base del próximo WP 2018-2020

Aspectos horizontales esenciales

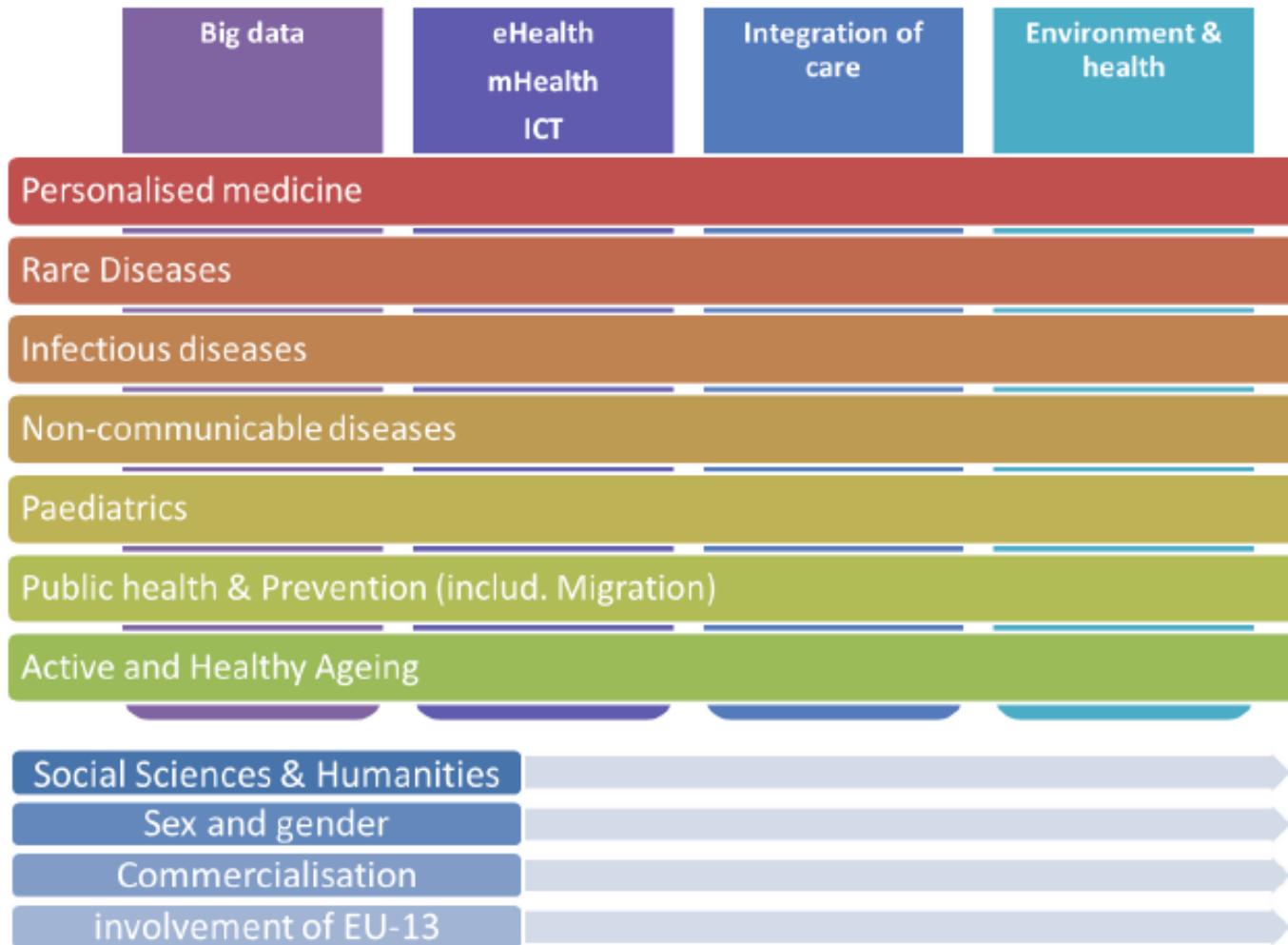


La base del próximo WP 2018-2020

Crosscutting



La base del próximo WP 2018-2020





innovative
medicines
initiative



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PARTNER
SEARCH

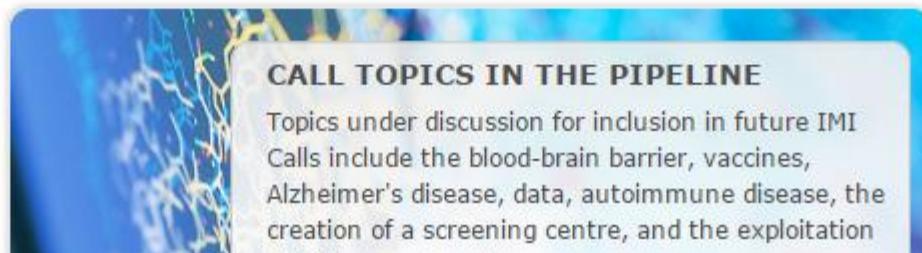
EDUCATION
& TRAINING

THE INNOVATIVE MEDICINES INITIATIVE

The Innovative Medicines Initiative (IMI) is Europe's largest public-private initiative aiming to speed up the development of better and safer medicines for patients.

IMI supports collaborative research projects and builds networks of industrial and academic experts in order to boost pharmaceutical innovation in Europe.

IMI is a joint undertaking between the European Union and the pharmaceutical industry association EFPIA.



CALL TOPICS IN THE PIPELINE

Topics under discussion for inclusion in future IMI Calls include the blood-brain barrier, vaccines, Alzheimer's disease, data, autoimmune disease, the creation of a screening centre, and the exploitation

IMI NEWSFLASH

22/05/2017 : RT @DRIVE_AB:
Registration for the final
@DRIVE_AB conference is now
OPEN! Check out the website for
the programme & more info
<https://t.co...>

22/05/2017 : RT
@IMIGetReal: Join the launch of
PragMagic, the decision support
tool for pragmatic trial design.
Webinar 8 June:
<https://t.co/QY8hSM8zEU...>

22/05/2017 : 8 am, room K16: join us bright & early at
#PSWC2017 tomorrow to learn
more about IMI's
#openinnovation in practice...
<https://t.co/nBII8MY1Ms>

Para finalizar....

Volviendo... Claves para la participación

- Anticipación**
- Planear una **estrategia** de centro a corto-medio-largo plazo
- Networking** a nivel nacional-europeo-internacional



Qué herramientas tenemos?

Herramientas de soporte a diferentes niveles:

- Ámbito **Nacional** → Representantes & NCPs (**CDTI**)... pero también plataformas & asociaciones nacionales
- Ámbito **Regional** → Agentes regionales relacionados con I+D, empresa e innovación; **Clústers (masa crítica) & asociaciones**; redes de apoyo a la participación (compartición y optimización de recursos y conocimientos en favor del participante).
- Ámbito **Europeo** → Organismos Europeos (EC, Agencias,...); Entidades nacionales con sede en BRU; **Oficinas & “Antenas” de actores regionales en BRU; Plataformas tecnológicas** & Asociaciones sectoriales Europeas.



Volviendo... Claves para la participación

□ Anticipación

La participación en una call comienza meses antes de abrir y debe incluir un análisis interno de topics, identificación de posibles partners, análisis de debilidades y fortalezas,...



Volviendo... Claves para la participación

- Planear una **estrategia** de centro a corto-medio-largo plazo:
 - ✓ Necesidad de revisión de los objetivos, selección prioridades → **No se puede ir a todo “en masa”!!!**
 - ✓ “Audit” interno “honesto” de capacidades “reales” → Qué **productos/servicios** podemos ofrecer? Qué nos hace atractivos/**competitivos** (de verdad) ? Para Quién?
 - ✓ Reforzar la colaboración **empresas, universidad, Centros tecnológicos, administración,...**



Volviendo... Claves para la participación

- **Networking a nivel nacional-europeo-internacional**
 - ✓ **Colaboración con empresas** es la mejor vía para incorporarse a H2020
 - ✓ Mantener **relaciones continuas con los stakeholders a nivel EU & Internacional** → Aprovechar reuniones de proyectos, eventos, etc... mejorar la visibilidad y hacer que vuestros mensajes lleguen a los actores relevantes
 - ✓ Hábito y periodicidad en mantener los contactos con asociaciones & plataformas Europeas, con la Comisión, EU-Parliament,...



Muchas gracias... Moltes gràcies!

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